

".... Amazon's real business down the line will be its cloud services. Amazon will be like a book store that sells cocaine out the back door. Books will be just a front to sell storage and cloud computing."







## What is Amazon?

- 7 Countries
- More than 84 million active customer accounts
- More than 1.4 million active seller accounts
- Hundreds of thousand of registered associates
- Over 400,000 registered web services developers
- Over 20,000 employees World Wide
- More than 30 Fulfillment Centers worldwide
- 31% of units sold by 3rd party sellers
- 3.9M shipments on peak day in 2007

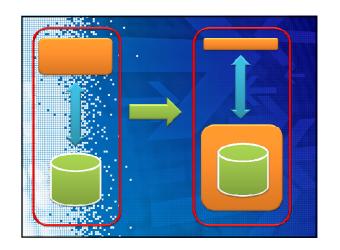


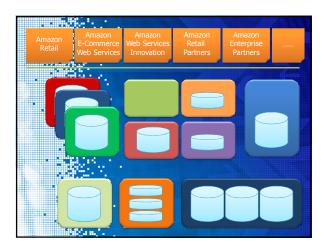
## Amazon's History in 30 Seconds

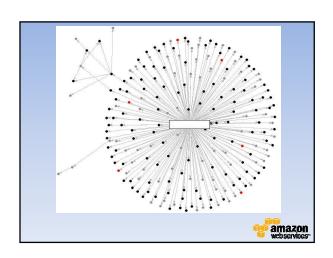
- Transformations
  - From single seller to 1M+ sellers
  - From technology consumer to technology provider
  - From single application to platform
  - From web site & database to a massively distributed system
  - From web site to web services
  - From enterprise scale to web scale

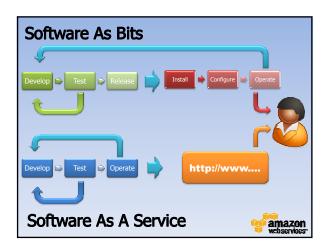




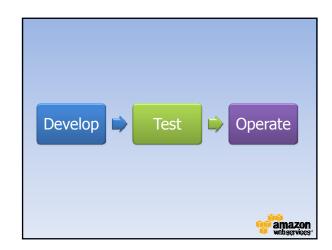


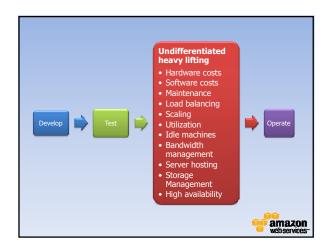


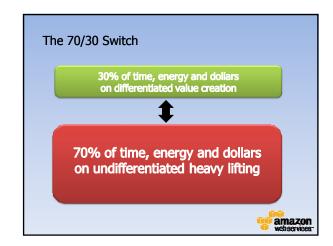






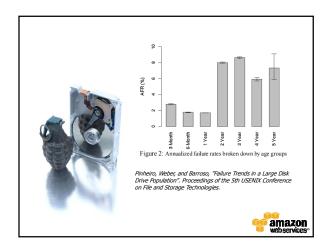


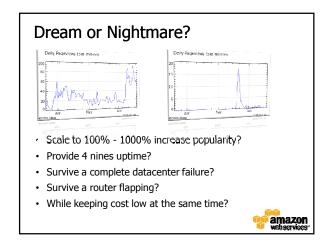


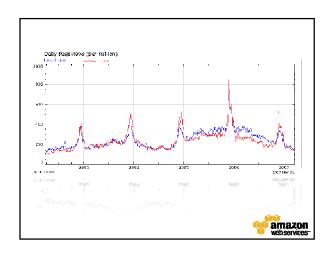


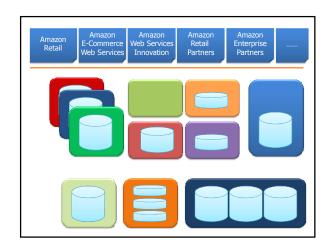




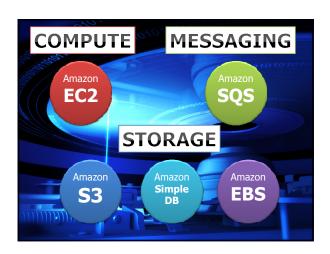


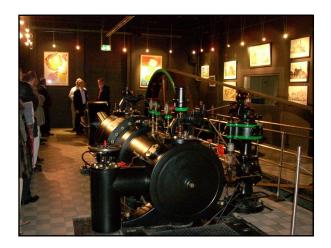












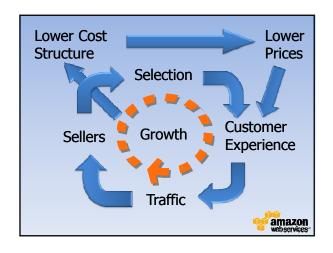


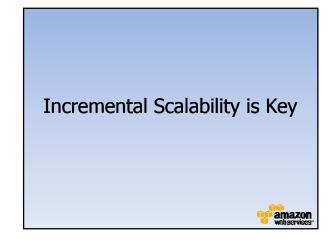












## **Incremental Scalability**

- Service can be scaled up/down one node at a time.
- *Elastic:* capable of growing and shrinking on demand.
- Minimal disruption to customer performance.
- · Common, fully automated operation.
- · Addresses:
  - Different growth paths
  - Fault-tolerance
  - Heterogeneity
  - Operational efficiency









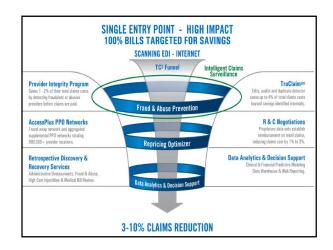














## **FCWCOM**

"In a recent test, the Defense Information Systems Agency compared the cost of developing a simple application called the Tech Early Bird on \$30,000 worth of in-house servers and software with the costs of developing the same application using the Amazon Eastic Compute Cloud from Amazon.com's Web Services. Amazon charged 10 cents an hour for the service, and DISA paid a total of \$5 to develop an application that matched the performance of the in-house application."



